

CANDIDATE BROCHURE

» BOARD ELECTION 2020

Australian Turf Club

CANDIDATE BEHAVIOUR IN ATC BOARD ELECTIONS

The following outlines behaviour expected of members nominating for election. In nominating for election and completing the Nomination Form, all candidates confirm their support of these behaviours and possible consequences should they not be followed.

- (a) On any Raceday (including trackwork and barrier trials), or at any other function held by the Club (subject to Item (b) noted below), Candidates, other Members or any other persons acting on behalf of a candidate must not, on any part of the Premises, canvass votes from Members in connection with the nomination or election of a Candidate as a Director. Canvassing includes any action seeking to support or oppose a Candidate, either directly or indirectly, in any medium or form, including (but not limited to):
 - i. displaying or distributing Election Material, "how-to-vote" materials or proxy forms; or
 - ii. other inappropriate actions intended to promote ones' candidacy for election as a Director.
- (b) During the election period, on a date to be determined by the Club, a forum will be held at both Rosehill and Randwick, where Candidates will have an opportunity to give a 5-minute speech to interested members and hand out pre-approved material, according to strict guidelines to be provided to candidates by the Club before each forum. The content of any speech and material is subject to item (c) of this document.
- (c) All Election Material produced, published, issued or distributed by a Candidate or any other Member, must:
 - i. be presented and approved by the Company secretary prior to distribution and clearly indicate such approval has been obtained;
 - ii. include a statement that the material has been authorised by the Candidate;
 - iii. not be false;
 - iv. not be, or likely to be, misleading or deceptive;
 - v. not be defamatory, discriminatory or derogatory to the Club or any other person or body;
 - vi. not disclose confidential information belonging to the Club;
 - vii. not unnecessarily bring the Club into disrepute;
 - viii. not expose the Club to legal proceedings or prosecution; and
 - ix. not include the Club Logo or the logo of any other related entity or brand.
- (d) The Nominations Review Committee reserves the right to advise members of any actions by candidates it considers are not in compliance with this document.

CANDIDATES

O2 TIM HALE SC

O4 ANGELA BELLE McSWEENEY

O6 HEATH STEWART

O8 DAVID WALTER

10 ROBIN REICH

12 PAUL BAGNALL



CONTACT DETAILS 0411 862 110 timhalesc@gmail.com

MEMBER TENURE

- » Member of ATC since 7 February 2011
- » Member since 2010

NOMINATORS

- » The Hon. Wayne Haylen QC
- » Julie Singleton

WEBSITE www.timhalesc.com

LINKEDIN linkedin.com/in/tim-hale-sc-731636a7

INSTAGRAM @timhalesc

EMPLOYMENT

Senior Counsel, The Sixth Floor of Selborne and Wentworth Chambers

QUALIFICATIONS AND EXPERIENCE

- » BA/LLB (Sydney University)
- » Senior Counsel for the state of New South Wales since 1999
- » Queen's Counsel for the state of Western Australia since 2000
- » Part-time Acting Judge, District Court of New South Wales 1996 -1998
- » Former solicitor Freehill Hollingdale & Page and Allen Allen & Hemsley
- » Convenor Racing NSW Appeal Panel since 2012

CURRENT DIRECTORSHIPS

» Director Hakabi Holdings Pty Ltd

MEMBERSHIPS/AFFILIATIONS

Australian Turf Club, Victoria Racing Club, City Tattersalls, Sydney Cricket Ground, ANZ Stadium, Sydney University Football Club (Rugby), Cruising Yacht Club of Australia, NSW Bar Association

STATEMENT OF POLICY

I believe I can be of assistance to the ATC Board and its members in the following areas:

- » Providing oversight and proper governance of the way the ATC operates
- » Acting as a conduit between members and the Board: each race day I will be available to listen to members and convey their suggestions and concerns to the Board
- Ensuring the growth of this premier Club through my knowledge of the racing industry
- » I am available to commit the time required as a Director of the Board

Professional Expertise:

I have many years of experience in commercial and company law and in property development. I have previously provided legal advice on its property interests to the then AJC. A large corporate body like the ATC would commonly have an experienced lawyer on its Board to ensure compliance with its statutory obligation and ensure proper governance, and to identify potential legal problems at an early stage. For example, Royal Randwick racecourse is governed by a legislated TRUST and any desire by the Club to extend or expand its facilities needs to comply with the provisions of the Trust Deed. Often such efforts require consultation and persuasive co-operation with Government agencies and I am well experienced in this area. An experienced lawyer on the Board assists efficiency and saves time and costs.

Racing NSW Appeal Panel:

I have spent 8 years on the Panel, generally as Convenor. Appeals are made by jockeys, trainers, stable-hands and other licenced persons against penalties imposed by the Stewards. They involve consideration of the problems facing the industry in country, regional and metropolitan NSW. This has given me a practical understanding of the racing industry as a whole.

A Club for Members:

I am a racing enthusiast and with my wife, Catherine, and our friends who are members and owners, I regularly attend race meetings. I enjoy spending time in the betting rings, mounting yards and public areas. I am aware that some members perceive no established process to gather their views on how the Club might be improved. I will ensure that my contact details are available on the ATC site. I am very approachable and each race day I will make a point of moving around the members' areas, listening to their suggestions and concerns. I am in tune with the views and values of many members and I would speak to the Board for them on all Club matters.

I support Randwick, Rosehill, Canterbury and Warwick Farm racecourses. I would encourage membership growth in every area of Sydney. Having children who regularly attend race meetings with their partners and their friends, I am aware of the issues that are important to young members. I understand that young members ensure the growth and future success of the Club and the NSW racing industry.

With your vote, I can work with you to advance the interests of all members and the interests of this great Club.

ANGELA BELLE McSWEENEY



CONTACT DETAILS 0414 263 888 angela@angelabelle.com

MEMBER TENURE

- » Member of ATC since 7 February 2011
- » Member since 1990

NOMINATORS

- » Laurie Macri
- » Max Whitby

LINKEDIN

linkedin.com/in/angela-bellemcsweeney-gaicd-0791465a/

FACEBOOK

Angela Belle McSweeney

INSTAGRAM @angelabellemcsweeney

TWITTER @mcsweeneyab

EMPLOYMENT

International Communications & Marketing Advisor

QUALIFICATIONS AND EXPERIENCE

- » Graduate Australian Institute of Company Directors
- » 30 years consulting as marketing, events, promotions, publicity expert: AJC (13 years), VRC (5 years), STC (5 years), QTC (3 years)
- » Worldwide media commentator on Royal Ascot (BBC)
- » Marketing Director for Magic Millions for 3 years from 1998
- » Third generation prominent racing family
- » Manager and Part Owner of over 50 thoroughbreds including: Our Horizon [Winner 1990 Golden Nugget], and My Marilyn [1992 Magic Millions Classic]
- » Current owner and manager
- » Racehorse Owners "Racing Personality of the Year" 1991
- Introduced major sponsors Emirates, David Jones and the MLC Centre
- » Inaugurated Fashions on the Field 1983

CURRENT DIRECTORSHIPS

- » Director Australian Turf Club
- » Vice-President The B&W Vision Australia

MEMBERSHIPS/AFFILIATIONS

Australian Turf Club, Victoria Racing Club, City Tattersalls Club (Life Member), AICD, Women on Boards

STATEMENT OF POLICY

Thoroughbred racing is my passion and so is this Club. In the 2016 election I was honoured to poll second behind the remarkable Bill Evans. I believe that my commitment to talking to members across every area of the racetrack was a major contributor to my success in 2016. One of the joys of my Directorship has been continuing to speak with members and as such I have a broad understanding of the issues that are important to them now.

General Achievements:

The current Board has improved racetrack infrastructure by investing in all our track surfaces and providing temporary day stalls. For members, we have completed the car park at Royal Randwick, introduced world class facilities at Rosehill, and upgraded amenities at all racetracks. Racing has been re-invigorated with the Canterbury night racing series, prizemoney increases, Rosehill's Golden Eagle and the world-stopping Everest at Royal Randwick, which have both boosted attendance.

My particular skills set

- » I have forged relationships of the highest calibre in business, the media and in politics- they enable me to promote the interests of the members and showcase the ATC
- » I ensure that our loyal members feel special as they have built this great club
- » I work to maintain the sophisticated standards of our premier Race Club

Commercial Committee:

We have improved communication with members, introduced a member's loyalty programme, including reserved seating and racetrack spending bonuses. We have improved facilities for owners and added value to their raceday experience.

I have a proven track record bringing innovation to racing clubs. I launched the highly successful ATC Everest Fashion Luncheon last year - it is a sell out again this year. I negotiated sponsor associations with Cerrone Jewellery, Vogue Magazine and The Caché Group. I have also brought two charities, the Glen McGrath Foundation and Prince of Wales Hospital into our events. These events attract media attention, new sponsors and high net worth guests, which help bring new members, owners and sponsors to the ATC. In this regard, I have appeared on television and in other media to promote the Everest Carnival and the ATC.

I also re-ignited the close association with City Tattersalls Club, highlighting the historic City Tattersalls Raceday. This resulted in City Tatts making further substantial investments in our Club.

Safety & Risk Committee:

We refined our emergency response protocol and reduced risk to members in every area of the course. We re-established a positive image of thoroughbred racing through the racehorse welfare program. Our thorough Covid 19 protocols have enabled racing to continue and have set a global standard.

I would love to speak with you at the racetrack, or via my contact details. Tell me what is important to you. I would value your ongoing support and your vote, so I can continue to work with members and for members.



CONTACT DETAILS 0432 336 766 heath.stewart@ecovis.com.au

MEMBER TENURE

- » Member of ATC since 7 February 2011
- » Members since 2007

NOMINATORS

- » Michael Pilkington
- » Rob Little

WEBSITE www.clarkjacobs.com.au

LINKEDIN linkedin.com/in/heathstewart

EMPLOYMENT

Chartered Accountant and Director

QUALIFICATIONS AND EXPERIENCE

I am a Director of my firm and have over 20 years' experience in practice, working in business services, taxation, audit and consulting.

I have developed a specialisation in the medical and dental industries but actively engage with clients in a broad range of industries including publishing, professional consulting, legal practices, building, construction, civil contracting and manufacturing.

I supervise the firms' audit and assurance engagements, including litigation support and valuation.

I work together with my clients tailoring our service to the client's specific individual needs which includes industry KPI comparison, forecasting, projections, financing and efficient tax structuring.

"I am committed to deliver pragmatic and client-focused solutions in all advisory engagements"

Significant Matters

Corporate Healthcare - advising on a range of acquisitions and disposals, structure and benchmarking of performance. Advising on matters in relation to the startup, sale and an ongoing operation of a healthcare provider in Australia, expansion from 3 locations through to over 80.

Dental Industry – advising on a range of acquisitions and disposals, structure and benchmarking of performance. Advising on matters in relation to the sale of a private dental aggregator to an international health fund.

Training and Presenting – regular contributor and presenter at Medical and Dental seminars for practitioners in both Australia and New Zealand. Long term and regular contributor to Australian Dental Association magazine.

MEMBERSHIPS/AFFILIATIONS

Directors, Australian Turf Club

STATEMENT OF POLICY

Australian Turf Club.

Chartered Accountants Australia and New Zealand, Australian Institute of Company

To promote a higher level of transparency of

the operation of the club and to further the

propagation of younger members into the

Areas of expertise

- » Corporate Healthcare
- » Taxation Advisory
- » Business Restructure
- » Mergers and Acquisition
- » Medical and Dental
- » Property Development
- » Startup Technology
- » Building & Construction
- » Manufacturing
- » International Taxation
- » Business Valuations and Dispute Resolution

Qualifications

- » Certificate of Public Practice, Chartered Accountants Australia and New Zealand
- » Graduate Diploma of Chartered Accounting, Chartered Accountants Australia and New Zealand
- » Bachelor of Commerce (University of New England)
- » Masters of Taxation Law (University of Sydney)
- » Diploma of Financial Services (Financial Planning), Kaplan Professional
- » Chartered Tax Advisor
- » Registered Company Auditor

CURRENT DIRECTORSHIPS

- » Blue Visions Group Non-Executive Director
- » Clark Jacobs Pty Limited
- » ECJ Insurance Pty Limited
- » ECOVIS ™ International
- » Stewart McNab Nominees Pty Limited
- » HSDJC Pty Limited
- » Private family investment companies
- » World Body Boards Pty Limited



CONTACT DETAILS 0421 668 485 djwalter007@hotmail.com

MEMBER TENURE

- » Member of ATC since 7 February 2011
- » Member since 2003

NOMINATORS

- » John Raymond Baxter
- » David Campagnaro

LINKEDIN

linkedin.com/company/dw-4-atc

TWITTER @djwalter2041

EMPLOYMENT

Solicitor - Partner, Allen & Overy

QUALIFICATIONS AND EXPERIENCE

- » BBA, LLB (Hons), LLM
- » Admitted as a Solicitor, Supreme Court of New South Wales, and as a Solicitor, England & Wales.
- Professional member of Law Society of New South Wales, Law Society of England & Wales, and Australian Restructuring Insolvency & Turnaround Association.
- » My working life has been spent in private legal practice, first as a judge's associate and then in private legal practice in Sydney (and a stint in London). A number of client assignments have focused on the horse racing and breeding industries. Those projects have assisted me to develop a solid understanding of the racing and breeding regulatory environment.
- » July 2020 present: Partner, Allen & Overy. My team leads the Australian restructuring practice.
- » July 2012 June 2020: Partner, Baker McKenzie. Our team (two Sydney-based partners) led the Australian restructuring practice. In addition. I was an elected member of the firm's Australian Management Committee from 2017-2020. The Committee had responsibility for management and leadership of the Australian practice - a business with turnover of similar size to the Club, with around 400 employees across Melbourne, Sydney and Brisbane. This role included involvement in budget and accounts processes, strategy development and implementation, marketing activities, people management and recruitment, and premises management.
- » Interests: My family have historically been country racehorse owners and breeders – there is evidence of me at racecourses in the Northern Rivers of New South Wales

as an infant. I own interests in a range of horses in work at the Gold Coast, Warwick Farm, Canberra and Caulfield. My best have been Winning Rupert and Missybeel, although Phobetor has great potential. Fortunately, my partner in life, Emma, tolerates this habit, and has also tolerated me visiting racecourses around the world. Outside of racing, I am a proud father of a little girl, Millie, and proud owner of a retired greyhound, Orson.

CURRENT DIRECTORSHIPS Nil

MEMBERSHIPS/AFFILIATIONS

Australian Turf Club, Solicitor member -Law Society of New South Wales Solicitor member - Law Society of England & Wales, Professional Member - Australian Restructuring Insolvency & Turnaround Association, Member - Turnaround Management Association Member, Society of Notaries NSW Member, Law Council of Australia Committee member, Restructuring and Insolvency Committee, Law Council of Australia - Business Law Section

STATEMENT OF POLICY

Elect me as a director, and I will be always thinking about three themes for the Club – all equally important:

» Focus on the future: The Club and its board must have an inter-generational mind-set and eye to the future – existing members of 2020 are important, but so are the members of 2040. Especially during recovery from the pandemic, the Club and racing has an opportunity to grow its appeal to families and younger adults. I do not see enough families on track, except on a Friday night at Canterbury in summer – the Club generally and Saturday race meetings particularly would benefit from more of the terrific energy generated at those Friday night meetings. Generating more of that energy – engaging with future race-goers - on track is essential.

- » A great experience: The environment for live entertainment and experiences is competitive. It is critical that the Club offers a "great day out". This goes for members (in terms of amenities and privileges), punters (in terms of quality of racing and racetracks), connections, corporate attendees, and for the public. A day at the races needs to be special, no matter if you're in the public stand or the Director's room – everything we do needs to deliver on that objective. The disruption of the pandemic presents a real opportunity.
- » Financial performance: The financial performance of the Club needs to be sensibly profitable – prudent and highperformance, without being heavily profitdriven. Striking that balance is important to having the wherewithal to build for the future, while also supporting the wider racing industry, providing a quality (and good value) experience for members and being a quality employer (in order to attract and retain great people).

Turning those themes into immediate priorities:

- » Recovery of revenue streams (raceday and non-raceday) following the pandemic, with continued expense management during that recovery
- » That recovery leads to a focus on the strength of the raceday experience, using the disruption of the pandemic as an opportunity to attract new people to our facilities with improved, outstanding and "value" experiences
- » Continued investment in racing surfaces and in the race/carnivals program, to secure and enhance national and international interest in the Club's racing activities



CONTACT DETAILS 0468 816 500 robinreich@yahoo.com

MEMBER TENURE

» Member of ATC since 31 January 2012

NOMINATORS

- » William Ryan
- » David O'Callaghan

EMPLOYMENT

Disability Support

QUALIFICATIONS AND EXPERIENCE

- » BBus, GradDipEdu.
- » My diverse work history has furnished me with an extensive amount of practical knowledge that can assist the ATC board: Assistant Auditor at an international accounting firm: Fund Accountant at a large custodial bank; Builder's Labourer: Government Compliance Officer, and; ten years' experience in the Hospitality Industry, including the provision of in-depth service at large sporting events - golf tournaments, football games, and cricket matches. I am currently the Proprietor of Super Human Support, a company that provides support for National Disability Insurance Scheme (NDIS) participants. I am also the Co-President of the Inner West Stroke Recovery Club, Stroke Recovery Association NSW, which has given me the opportunity to support the diverse needs of its constituents.

CURRENT DIRECTORSHIPS

Nil

MEMBERSHIPS/AFFILIATIONS

Australian Turf Club, Inner West Stroke Recovery Club, Stroke Recovery Association NSW

STATEMENT OF POLICY

I believe that the members of the Australian Turf Club, with links to the earliest racing events in our nation, are honoured to hold the stewardship of the spirit of racing in Australia. But for all the many good experiences the ATC has contributed to racing in recent years, unfortunately the respect afforded to its members, the lifeblood of racing patronage, has waned. I have grown up on racetracks—my father was a breeder, a trainer, and an owner. I have been a part-owner of a racehorse that later became a successful broodmare. These decades of wonderful encounters have given me a thorough understanding of the racing industry, and an appreciation of what constitutes an enjoyable race day.

If I were to have the honour of becoming an ATC Director, I would focus on making the following come to fruition:

- » If, in the future, membership attendance is in anyway impacted by lockdowns, I will seek to ensure that free membership for the period of inconvenience will be added to all membership subscriptions. I consider this measure a gesture of goodwill toward loyal members, and could be funded by reduced race day expenses that will not be incurred, along with cash at hand;
- » A minimal-cost reconfiguration of Royal Randwick facilities to ensure members do not have to line-up and pass through barriers to access the Theatre of the Horse;
- » A comprehensive review of catering arrangements and race day service. We might have some of the richest races in the world, but the service afforded to dedicated race-going members is poor;
- Investigation of further discounts and rewards for senior ATC members.
 Membership fees are a small percentage of the ATC's overall income, and such rewards for members' loyalty will not have a material impact on profit or loss;
- » Complimentary food and beverages for all trainers and all their staff on race days to ensure they are well refreshed to look after, and return to home safe and sound, the magnificent animals we all love to watch;
- » Exploration and implementation of strategic new revenue streams for

the ATC, particularly from our most underutilised tracks, Canterbury and Warwick Farm. These large outdoor areas, in the heart of Sydney, are suitable for many events in ongoing COVID biosecurity times;

» I would like to work closely with all current board directors to support diversity throughout the racing industry, in line with NSW Racing NSW guidelines.

With my experience in the financial and service industries, and almost five decades of enjoyment of horses, my vision is to build on the history of racing and work with the current ATC directors to once again make membership great.

PAUL BAGNALL



CONTACT DETAILS 0412 442 704 paul_bagnall@b-a.com.au

MEMBER TENURE

- » Member of ATC since 7 February 2011
- » Member since 1988

NOMINATORS

- » David E. Boward
- » Michael Lowe

EMPLOYMENT

Company Director

QUALIFICATIONS AND EXPERIENCE

- » Member of AJC for 32 years since 1988.
- » Former thoroughbred breeder and racehorse owner.
- Held senior management positions in Finance, Investment, Sales and Marketing within Australian public companies and Australian based multi-national companies.
- » Founder and Managing Director, Bagnall Associates, Corporate Advisors (1984), advising on mergers and acquisitions of middle-market companies, commercial property investment and sale by strata conversion, sale of businesses \$5M -\$15M.
- » Founder and Managing Director, Bagnall Acceptance, capital raising, leasehold, motor vehicle and equipment leasing, 1981 – 1984.
- » Dealer Principal, Paul Bagnall Holden, GM-Holden, Bankstown/Padstow, NSW 1974 - 1981.

CURRENT DIRECTORSHIPS

- » Bagnall Associates
- » Bagnall Acceptance

MEMBERSHIPS/AFFILIATIONS

Australian Turf Club, Fellow CPA (member for 50 years), Councillor with NSW Business Council - Sydney CBD Region

STATEMENT OF POLICY

Whilst the ATC has continued to invest in strategic long-term projects to ensure its long-term viability, the focus in the short term will be to manage the consequences of COVID-19 in 2020 and the next few years.

The impact has been significant on all participants including racehorse owners, trainers, suppliers, staff, members and their guests. My objective will be to help the ATC to manage these issues to ensure it retains its position as the pre-eminent racing club in Australia.

Policy

» Ensure continuation of world-class facilities and experience to support race horse owners, trainers, jockeys and race support staff.

Aims

- » To enhance the race day experience for members, guests and the general public.
- » To increase membership and grow race day attendance and revenue.

Objectives

- » Form relationships with International racing clubs, e.g. France, HK, UK, USA, to identify further best practice customer experiences for implementation at the ATC, particularly addressing the COVID-19 pandemic issues.
- » Provide reciprocal membership to selected International racing club Members.

Australian Turf Club

Australian Turf Club Ltd Royal Randwick Racecourse, Alison Road, Randwick Locked Bag 3, Randwick, NSW 2031 P 1300 729 668 | E info@australianturfclub.com.au | australianturfclub.com.au