



AUSTRALIAN TURF CLUB

2024 CANDIDATE BROCHURE

BOARD ELECTION



CANDIDATE BEHAVIOUR IN ATC BOARD ELECTIONS

The following outlines behaviour expected of members nominating for election. In nominating for election and completing the Nomination Form, all candidates confirm their support of these behaviours and possible consequences should they not be followed.

- (a) On any Race Day (including trackwork and barrier trials), or at any other function held by the Club (subject to Item (b) noted below), Candidates, other Members or any other persons acting on behalf of a candidate must not, on any part of the Premises, canvass votes from Members in connection with the nomination or election of a Candidate as a Director. Canvassing includes any action seeking to support or oppose a Candidate, either directly or indirectly, in any medium or form, including (but not limited to):
 - i. displaying or distributing Election Material, “how-to-vote” materials or proxy forms; or
 - ii. other inappropriate actions intended to promote ones’ candidacy for election as a Director.
- (b) During the election period, on a date to be determined by the Club, a forum will be held at Randwick, where Candidates will have an opportunity to give a 5-minute speech to interested members and hand out pre-approved material, according to strict guidelines to be provided to candidates by the Club before each forum. The content of any speech and material is subject to item (c) of this document.
- (c) All Election Material produced, published, issued or distributed by a Candidate or any other Member, must:
 - i. include a statement that the material has been authorised by the Candidate;
 - ii. not be false;
 - iii. not be, or likely to be, misleading or deceptive;
 - iv. not be defamatory, discriminatory or derogatory to the Club or any other person or body;
 - v. not disclose confidential information belonging to the Club;
 - vi. not unnecessarily bring the Club into disrepute;
 - vii. not expose the Club to legal proceedings or prosecution; and
 - viii. not include the Club Logo or the logo of any other related entity or brand.
- (d) The Company Secretary reserves the right to advise members of any actions by candidates it considers are not in compliance with this document.

CANDIDATES

02
BRAD HARRIS

04
BRIGID KENNEDY

06
HEATH STEWART

08
SYMON BREWIS-WESTON

10
LYNETTE BRUCE

12
LINDSAY MURPHY

14
TIM HALE

16
BRIAN CUNNINGHAM

18
ANNETTE ENGLISH

20
DAVID WALTER



CONTACT DETAILS

0409 947 994
brad@sydneyprojects.com

MEMBER TENURE

- » Member of ATC since 2017

NOMINATORS

- » Marc Lambourne
- » Greg Harris

EMPLOYMENT

Development consultant specialising in social infrastructure projects to government and corporate clients.

QUALIFICATIONS AND EXPERIENCE

- » Master of Business Administration AGSM (USYD/UNSW),
- » Grad.Dip.in Applied Finance & Investment, Securities Institute of Australia,
- » Bachelor of Building Degree UNSW.

CURRENT DIRECTORSHIPS

- » Sydney Projects Pty Ltd
- » Brad Harris Investments Pty Ltd

OTHER MEMBERSHIPS/AFFILIATIONS

- » Bonnie Doon Golf Club member 24yrs.
- » Syndicate shares: Percolate (Zoustar), Drums of War (American Pharoah), Val D'Iserre (Shalaa, just sold).

STATEMENT OF POLICY

I am 59yo, a racehorse owner and very much enjoy my wagering, analysing the form each week. A challenging test of creative thinking.

My 38-year career covers major construction, development and infrastructure. I commenced with Tier1 contractor Concrete Constructions Ltd on high-rise CBD office, hotel and airports, later working with an institutional property trust and a project management services firm. The second half of my career through my consulting business has focused on social and community infrastructure covering regional sporting facilities, open space and plazas, multistorey carparks, animal rehoming/vet facilities, aquatic centres, civic buildings and civil infrastructure. I was development consultant to Bankstown Airport for some years, a similar large landholder to the ATC, and a former Director of major projects and development at City of Sydney.

When I ran in the last Board elections in 2022, my two key policies which I retain were:

1) a refocus on Rosehill racecourse with a different market positioning to Randwick and long-term planning and initiatives to better engage high-growth Western Sydney, and

2) to further develop punter education, engagement and community, with wagering our major source of revenue. The Club could take a bigger role in deepening the racing knowledge of our membership as a key benefit of being part of a racing club. The approach might include forums on race analysis or a race day speaker series, or interesting articles on form, breeding or training included in most member communications. I'd like to also

address the Wi-Fi service that drops out on the biggest days with a separate secured Wi-Fi zoned to member areas.

Regarding the Rosehill sale proposal, the documents released to date are incomplete and financially unsubstantiated. The Board is entitled time to work through the details and hopefully members will be provided with comprehensive information in due course. Nevertheless, I consider the proposal strategically flawed. I am strongly opposed to the sale of Rosehill racecourse.

Racing needs two major metropolitan tracks in Sydney, ideally located where we can best present a racing experience that excites the public and grows participants. If racing evolves more towards a TV product with a key track relocated to the city fringe it reduces its ability to compete against sports betting and other live events. Rosehill is exceptionally well placed within the high-density, high-rise future becoming apparent for Sydney's middle-ring suburbs. Light rail has been constructed with expansion plans that will improve links to a larger population catchment than Randwick. Randwick is a mature asset, whilst Rosehill is our growth asset and where the Club can innovate. The logic of selling it must be compelling enough to overcome its significant locational advantages and a history that underwrites cultural support, which hasn't been demonstrated.

The key contribution I can make is to offer my decades of experience working on major projects to ensure that any proposal put to members is robust and achievable and that development plans have professional scrutiny. Further, that any construction work we do undertake is risk managed with effective controls.



CONTACT DETAILS

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brigid@theloch.net.au

MEMBER TENURE

- » Member of ATC since 2011

NOMINATORS

- » Kevin Nott
- » Tyrone Avellano

EMPLOYMENT

Thoroughbred Breeder, Boutique Regional Property Developer, Primary Producer

QUALIFICATIONS

- » Le Cordon Bleu Chef Training - France & England
- » International Hotel Management Training with Sheraton Group

EXPERIENCE

- » 40 years owning and operating quality catering & hospitality operations
- » 25 years developing boutique properties
- » 24 years as a primary producer
- » 11 years breeding & racing Thoroughbreds
- » 10 years Walsh Bay Chamber Head working with DNSW creating VIVID light festival. Increasing footfall and visitor economy experiences.
- » 10 years Southern Highlands Chamber of Commerce experience changing legislation at State level, creating food and wine trails, increasing retail occupancy from 64% - 98% in 18 months, creating destination policy, visitor economy policy & economic policy with local government (WSC Council). I have conducted the first regional equine white paper establishing and measuring the value of \$1 billion to our region's economy.

CURRENT DIRECTORSHIPS

- » The Loch Equine Southern Highlands
- » The Loch Southern Highlands Pty Ltd
- » The Loch Pastoral Southern Highlands
- » Irish Corner Investment Trust
- » Highrange Firewood
- » Simmer on the Bay Pty Ltd

OTHER MEMBERSHIPS/AFFILIATIONS

- » ATC Member
- » VRC Member
- » Bong Bong Picnic Racecourse Member
- » Grow Southern Highlands Chamber of Commerce
- » Southern Highlands Key Stakeholders Group
- » WSC Visitor Advisory Panel
- » WSC Economic Reference Panel

STATEMENT OF POLICY

It is my work with DNSW and the Visitor Economy where I feel I can be most useful to the Australian Turf Club. Making place and building regions. Long term Volunteer leadership roles in Chamber of Commerce work in both Sydney and the Southern Highlands have forged trust and knowhow to be one of the industry leaders our State Tourism leaders call upon to help them shape Destination Policy. I have the data, the trends and the directions the state, the nation and the globe is following as our Visitor Economy strides into recovery from global economic pressures.

Proven ability: As Chamber Head I governed Walsh Bay from 300 daily footfall to 3000. The recognition I received to be named Business Leader of Sydney in 2015, voted by my business peers. It was awarded for the creation of the Sydney Chamber Alliance, creating common efficiencies and a camaraderie unforged before. I am a great believer in Collaboration

As Southern Highlands Chamber President I steered retail vacancies from 64% to 98% in 18 months

I see my role on being elected to committee as assisting ATC board govern member desired strategy and growth, creating sustainability in our fiscal future.

ATC Board recently have disclosed revenue challenges. Remedies of low hanging fruit would be to double membership by 2030 whilst activating underutilised assets. These areas are my strength.

Advising and mentoring businesses on cost cutting while still delivering quality outcomes are also strengths that can be applied to benefit the ATC bottom line while assuring membership value.

In the Highlands I chair the Ag and Equine sector. Bringing all genres of equine together for common goals. We have conducted the first regional equine white paper establishing and measuring the value of \$1 billion to our region's economy.

I am industry: I race, breed, sell, and re-educate stock post racing. From a family of 140 unbroken years of service to racing, to continue that legacy, I am committed to bringing a fresh perspective in areas not covered in our current directorship.



CONTACT DETAILS

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MEMBER TENURE

» Member of ATC since 2007

NOMINATORS

» Elissa Lippiatt
» Julie Singleton

EMPLOYMENT

Senior partner at chartered accountancy firm, Ecovis Clark Jacobs, which is my core business.

QUALIFICATIONS AND EXPERIENCE

- » Certificate of Public Practice, Chartered Accountants Australia and New Zealand
- » Graduate Diploma of Chartered Accounting, Chartered Accountants Australia and New Zealand
- » Bachelor of Commerce (University of New England)
- » Masters of Taxation Law (University of Sydney)
- » Diploma of Financial Services (Financial Planning), Kaplan Professional
- » Chartered Tax Advisor
- » Registered Company Auditor
- » Completed AICD Directors Course
- » Australian Government Baseline Security Clearance
- » Registered Tax Agent

CURRENT DIRECTORSHIPS

- » Clark Jacobs Pty Limited - I am senior partner at chartered accountancy firm, Ecovis Clark Jacobs, which is my core business.
- » ECJ Insurance Pty Limited - An incorporated joint venture with MBS Insurance, this entity operates a risk insurance advisory business attached to my core business, Ecovis Clark Jacobs.
- » ECOVIS™ International - I sit on the international marketing board for Ecovis and co-ordinate engagement with the Americas and Oceania. This is a bi-monthly engagement
- » Stewart McNab Nominees Pty Limited
- » HSDJC Pty Limited Private family investment companies
- » Diamond Property Nominees Pty Ltd

- A Managed property trust providing properties tailored to healthcare operations.

- » Learn Laugh Speak Pty Ltd - An international app-based language platform providing English training and development for non-English speakers in both mainstream and developing countries with a mission to empower individuals through accessible language learning.

OTHER MEMBERSHIPS/AFFILIATIONS

- » Chartered Accountants Australia and New Zealand
- » Australian Institute of Company Directors
- » Australian Turf Club
- » Scone Race Club
- » Tax Institute
- » Gold Coast Turf Club

STATEMENT OF POLICY

» The current board are diverse and talented but lack commercial large business experience, which needs to be addressed, I bring this experience.

» Governance, member and stakeholder (including staff) engagement is not satisfactory. Again I bring this experience and am committed to improving engagement with all stakeholders, particularly with respect to Rosehill.

» It's too expensive for young members, I want to implement a membership / hospitality voucher system over multiple race days (including non-carnival) to increase participation, club engagement and member engagement.

» Implement a similar program for our older members, it's everyone's club.

» Introduce incentives for young member referrals.

» Fashion on the field, fashion ambassadors to be given mandate to provide members entry and hospitality package for those in general admission who have aspirationally made the effort to dress their best, be bold and be proud of our club. This reinforces that membership should be for those who are aspirational.

» Implement stricter enforcement of dress regulations.

» Rosehill & Sovereignty: I am opposed to the sale of Rosehill in its current format. At Randwick we are merely tenants, yet we own Rosehill - what else do I need to say? A loss of our sovereignty is profoundly bad for all members and leaves us to the whims of the future landlords and the government election cycles.



CONTACT DETAILS

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symonbw.sbw@gmail.com

MEMBER TENURE

» Member of ATC since 2014

NOMINATORS

» Mark Couter
» Michael Angelos

EMPLOYMENT

Non-Executive Director / Consultant

QUALIFICATIONS AND EXPERIENCE

» Bachelor of Economics (Hons) Murdoch University 1995
» Master of Applied Finance Macquarie University 1999

CURRENT DIRECTORSHIPS

» Bank of South Pacific Ltd (BFL.AX)
» Solvar Ltd (SVR.AX)
» Mercurien Pty Ltd
» Timelio Funds Management Pty Ltd

OTHER MEMBERSHIPS/AFFILIATIONS

Melbourne Cricket Club, ATC
Cafecco Pty Limited
Short Black Communications Pty Ltd

STATEMENT OF POLICY

Symon offers a 25+ year track record helping financial institutions and other financial services businesses build organisational resilience and drive performance gains through strategic repositioning, enterprise / digital transformation and building high performing, diverse, inclusive and purpose-led cultures.

Symon was Chairman of StockCo where he prepared and successfully led the business sale to a listed bank. He also has a background in driving major business transformations as CEO with both FlexiGroup and Sovereign Assurance (NZ's largest Life & health Insurance Business). These roles required significant stakeholder engagement with government, regulators and institutions.

Symon founded his career at the Commonwealth Bank working both domestically and internationally at senior levels, including leading the Corporate and Small business divisions.

Symon is a passionate racing enthusiast, a racehorse owner and small breeder



CONTACT DETAILS

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lbruce3@bigpond.com

MEMBER TENURE

» Member since 2005

NOMINATORS

» Ricky Bray
» Neil Richards

EMPLOYMENT

University Lecturer

QUALIFICATIONS AND EXPERIENCE

- » Masters Health Management
- » Bachelor Financial Administration
- » Fellow College Health Services Management
- » Graduate Australian Institute of Company Directors
- » Registered Nurse
- » Project Management Certificate
- » Institute of Internal Auditors Certificate
- » CEO/General Manager/Operations Manager - Health and Aged Care
- » Lecturer and Unit writing - health, Law, finance, governance, occupational health and safety and risk management.
- » Internal Auditor and Policy writing - NSW Health
- » Finance Manager and New Stores Project Manager - Retail - Myer
- » Major Projects Manager (example: Undersea Gas Pipeline from mainland Australia to Tasmania for major international energy company) - Law

CURRENT DIRECTORSHIPS

- » Current Secretary - Rotary
- » Advisory Committee - UNE
- » Advisory Committee - Australian College Health Services Management (ACHSM)

OTHER MEMBERSHIPS/AFFILIATIONS

- » Australian College of Health Services Management
- » Past President - Rotary
- » Past Treasurer - Rotary
- » Company Secretary - Rotary and other businesses
- » NFP Board Positions

STATEMENT OF POLICY

My name is Lynette Bruce and I have qualifications, skills and experience in senior management, governance, policy and standards writing and implementing, project management, financial management, people management. My experience ranges across health, retail, law and local council. I have dealt and negotiated with local, state and federal government bureaucrats and ministers. As a CEO and General Manager in Health and Aged Care I have extensive knowledge of regulatory administration and regulatory enforcement.

I hold a Bachelor of Financial Administration degree, a Masters of Health Planning/Management, am a graduate of the Australian Institute of Company Directors, a Fellow of the Australian College of Health Service Managers (ACHSM), I hold certificates in WHS, Audit and Project Management.

I have managed major projects such as new store developments (Myer), planning and implementing new health services, and project Manager primarily managing an Undersea Gas Pipeline construction from Victoria to Tasmania for a major American Energy Company.

I currently lecture for the University of New England in Health and a Masters of Management (Health) degree, I teach governance, law and ethics, management and leadership – including strategic planning, systems management and WHS. I write units on Leadership/Management; Law and Ethics; Governance; and Information Technology for Post graduate Management Degrees.

I am Past President and current secretary of my local Rotary Club. I have Board and Company Secretary experience across a number of industries.

My passion is horse racing and the thoroughbred industry. I grew up in country NSW (around Tamworth and Gunnedah) with racing in my blood, my grandmother

was the first female president of a Racing Club back in the early 1950s.

My goal is to see horse racing and the ATC grow and prosper, attracting new members and patrons whilst ensuring our current enthusiasts are looked after and able to feel a vital part of the future.

I truly believe I can be an influential, effective and enthusiastic member of the Board of the ATC. I am dedicated and committed helping grow the ATC and racing in general and know I can use my broad range of skills at Board level in helping the ATC to grow and be sustainable well into the future.

My many leadership positions have honed my ability to lead and influence others effectively and empathetically.

I am straightforward and able to demonstrate impartiality in any given situation. This enables me to engage in debate and discussions with others with respect.

I will seek members' advice and opinions, I will ask questions on your behalf, to ensure decisions taken by the Board are in the best interests of the members and Club.

I value discretion and confidentiality and have an in-depth knowledge of the importance of maintaining confidentiality.

My time spent working in the legal world and now lecturing in ethics and law have given me valuable insight into ensuring that everything that I do is ethically and morally sound.

I look forward to representing you the members on the ATC Board.



CONTACT DETAILS

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MEMBER TENURE

- » Member of ATC since 2019

NOMINATORS

- » Michael Thomas Kenny
- » Graeme Colless

EMPLOYMENT

Retired. Formerly General Manager
Racecourses, ATC

QUALIFICATIONS AND EXPERIENCE

- » Retired. Formerly General Manager – Racecourses Australian Turf Club
- » Following on from a very early keen interest in horse racing I began my career in racing when employed by Sydney Turf Club in 1977 as a Junior Clerk in the Racing Office. The club then saw fit the following year that I should move and work closely with the Racecourse Manager, as an assistant on the Club's two racecourses. At this time I also undertook the Greenkeeping Trade course at Ryde School of Horticulture, attaining that qualification.
- » In those formative years I also undertook a number of race day roles to enhance my understanding of the racing industry and its workings. These roles included Clerk of Scales, Timekeeper, Assistant Judge, Judge and Assistant Starter. A most diverse package.
- » I was later appointed to the role of General Manager – Racecourses overseeing the operations at the two STC courses.
- » Following the merger of the two race clubs in 2011 I continued in the General Manager – Racecourses role, but now I was involved in overseeing all four Sydney Racecourses, until my retirement in 2019.
- » My work involved being responsible for the presentation of the racing surfaces, training surfaces, training operations, stabling, gardens and surrounds at the four ATC tracks.
- » My role over those 42 years involved the complete rebuilding of a number of Course Propers and Training Tracks,

which was very challenging and exciting.

- » Whilst working at STC and ATC I was involved in the formation of the Australian Racecourse Managers Association, this body was formed to promote best practices, encourage the highest standards in the provision of racing and training tracks and to assist Racecourse Managers achieve this.
- » Even though now retired from ATC, I am still Chairman of this Association, which I enjoy greatly and I receive great satisfaction assisting any race clubs where I can, something that keeps me very active.
- » I am married with 4 adult children, who have all been very actively involved in the racing industry, and 10 grandchildren, and very happily so, but racing has not only been my career it has been my passion, and continues to remain so.

CURRENT DIRECTORSHIPS

- » Australian Racecourse Managers Association, Chairman
- » Shoalhaven City Turf Club, Committee Member

OTHER MEMBERSHIPS/AFFILIATIONS

- » Australian Turf Club, Life Member
- » Victoria Racing Club
- » Shoalhaven City Turf Club, Committee Member
- » Dubbo City Turf Club
- » Goulburn and District Racing Club
- » NSW Harness Racing Club

STATEMENT OF POLICY

I see this as a perfect opportunity to give back to a Club and Industry that has been so good to me.

There is no doubt that there is much speculation and uncertainty regarding the Club's possible sale of Rosehill Gardens, a place I cherish greatly where I have spent so much of my life. I honestly believe that through my experience I can look at all the options in a very practical light and only support options that are going to benefit the Membership of this great Club. It is imperative that the Club is able to control its own destiny.

I would like to be able to put all this hands on, practical experience to good use to ensure whatever the outcome, that this knowledge and understanding that I do have ensures the best interests of ATC and its Members becomes everyone's primary consideration.



CONTACT DETAILS

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MEMBER TENURE

- » Member of ATC since 2011
- » Member of AJC from 2010

NOMINATORS

- » John Coates AC
- » Gai Waterhouse AO

EMPLOYMENT

Barrister / Senior Counsel, 6th Floor
Selborne / Wentworth Chambers

QUALIFICATIONS

- » BA / LLB (Sydney University)
- » Graduate Australian Institute of Company Directors (GAICD)

EXPERIENCE

- » Practising Barrister
- » Senior Counsel (SC) New South Wales since 1999
- » King's Counsel (KC) Western Australia since 2000
- » Part-time Acting Judge, District Court of New South Wales 1996 -1998
- » Former solicitor Freehill Hollingdale & Page and Allen Allen & Hemsley
- » Former Convenor Racing NSW Appeal Panel 2012- 2021

CURRENT DIRECTORSHIPS

- » Vice Chair Australian Turf Club
- » Director Hakabi Holdings Pty. Ltd.

OTHER MEMBERSHIPS/AFFILIATIONS

- » Australian Turf Club,
- » Victoria Racing Club,
- » City Tattersalls Club,
- » Sydney Cricket Ground,
- » Sydney University Football Club (Rugby),
- » NSW Bar Association,
- » Royal Motor Yacht Club, Point Piper,
- » Cruising Yacht Club Australia,
- » Royal Automobile Club NSW

STATEMENT OF POLICY

1. Commitment to the Members

Four years ago, I was honoured to be elected by the members as a Director of the ATC Board. In my Statement of Policy, I promised: "I am committed to the members". I also promised: "each race day I will make a point of moving around the members' areas, listening to their suggestions and concerns". My commitment to the members can be seen in my regular visits on race days to all members' areas and in my standing up for the rights of members. I would hope that most members will agree I have lived up to my 2020 promises and I will continue to do so if re-elected.

2. Board experience

I have developed considerable oversight of Board matters by serving on a number of Board sub-committees. I am Chair of the Members' Committee and Chair of the Members' Consultative Committee. I also serve on the Finance and Audit Committee and the Remuneration and Nominations Committee. Now, with the extensive corporate knowledge I have gained from four years on the Board, including two years as Vice Chair, I would like to use that knowledge and experience to continue serving our great Club.

3. Professional Expertise

I have considerable experience in commercial and company law and in property development: see my professional website <https://sixthfloor.com.au/barrister/timothy-hale/>. On the Board, I work to ensure compliance with the ATC's statutory obligations. My professional legal opinion and my experience in property and property development is regularly called

upon at Board and Management level. I have assisted in the management of legal disputes, including litigation, on behalf of the ATC. I have been closely involved with the development of the proposed Royal Randwick Racecourse Hotel. Members will benefit greatly from the facilities it will provide, as our financial position will be advanced by its returns. I am keen to finish that job.

4. My Priorities

» Focus on the benefits to our members by helping the club overcome the divisions caused by the Rosehill controversy of 2024 and making race days fun again for members of all ages.

» Ensure proper governance and the integrity and transparency of the Board.

» Press for a new funding model to enable the ATC to receive a share from wagering revenue which fairly reflects the contribution made by our four racecourses. Broken escalators should not go unrepaired due to lack of funding.

5. Referees: In addition to John Coates AC and Gai Waterhouse AO, the following have agreed to support my candidature as referees: Trainers Chris Waller and Bjorn Baker; Bob Charley AO, former Chair, AJC; Laurie Macri, former Chair, ATC; Wilf Mula, former Director, STC and AJC; the Hon. Wayne Haylen KC, retired Judge, Chair of National Jockeys' Trust.

As I said in 2020, "With your vote, I can work with you to advance the interests of all members and the interests of this great club". I'd be grateful for the opportunity to continue the work.

BRIAN CUNNINGHAM



CONTACT DETAILS

mail@cunninghamgill.com.au

MEMBER TENURE

- » Member of ATC since 2005
- » STC and AJC Member since 1992

NOMINATORS

- » Natalie Dawes
- » Catherine Kelly

EMPLOYMENT

Architect

QUALIFICATIONS AND EXPERIENCE

- » BArch (Honours)
- » Registered Architect NSW ARB
- » Registered Design Practitioner NSW
- » Over 40 years professional experience with senior leadership roles in major architectural practices.
- » Led project teams on complex projects valued up \$800M

OTHER MEMBERSHIPS/AFFILIATIONS

- » ATC
- » VRC

STATEMENT OF POLICY

I have a life-long interest in racing and many happy memories of attending the races at Rosehill with my father. I have been a member of both the former AJC and STC since 1992, as well as the VRC, my family have owned and bred racehorses: my wife and I are regular racegoers and have attended race meetings in various parts of Australia, as well as overseas.

I have a strong recognition of the history and traditions of racing and its unique part of Australian social fabric, and the importance of the races through its links with the fashion industry over many years.

I understand the concerns of ordinary members and will bring that perspective to the board, in particular the importance of ensuring that racing remains relevant and attractive for the next generation of racegoers, especially women and young people.

I have extensive professional experience as an architect and have led multi-disciplinary teams delivering complex social infrastructure projects where I am well-regarded for both my consultative approach and technical expertise. I have held senior leadership roles in several international architectural practices, and understand the importance of integrity, accountability and transparency in business.

I believe that I can bring a fresh perspective to the leadership of the ATC and make a valuable contribution to a club that has a significant history but faces challenges in a changing world.



CONTACT DETAILS

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MEMBER TENURE

- » Member of ATC since 2015

NOMINATORS

- » Richard Logan
- » Arthur Mitchell

EMPLOYMENT

Managing Partner/Commerical Lawyer

QUALIFICATIONS

- » 2015 Master of Laws (ongoing) University of Sydney
- » 1992 Bachelor of Law University of Sydney
- » 1992 Diploma of Legal Studies University of Technology
- » 1990 Master of Arts (Merit) in English Literature University of Sydney
- » 1988 Bachelor of Arts University of Sydney

CURRENT DIRECTORSHIPS

- » Morgan + English Commercial Lawyers, Co-Leader of Morgan + English Commercial Lawyers
- » Equine-Specific Legal Services
- » Strategic Advisory and Compliance
- » Chairperson, Safe Industries Australia
- » Managing Director of Thoroughbred Recoveries
- » Executive Committee Member, Martin Stock Haulage

OTHER MEMBERSHIPS/AFFILIATIONS

- » Australian Turf Club, Law Society of New South Wales, Scone Race Club

EXPERIENCE

- » Active Race Participant for Over 30 Years: My engagement with racing began during university, owning and racing horses at various levels, from small regional events to stakes races. This experience has given me insight into the challenges faced by participants in both metropolitan and country racing, especially in NSW's Upper Hunter region.
- » Thoroughbred Owner with Extensive Racing Experience: I have owned horses that have raced at all levels, from stakes to regional events. This journey has

provided me with a comprehensive understanding of breeding and racing dynamics across various venues.

- » Involvement with Scone Race Club and Regional Racing: I have been actively involved with Scone Race Club, working closely with my husband during his six-year presidency. Beyond spectating and ownership, I helped organise and promote events that strengthened the club's influence in regional racing. I remain committed to enhancing regional racing, recognising its significance to the broader NSW racing ecosystem.
- » Australian Turf Club Member: With a 9-year membership, I have built strong relationships within the racing industry and actively contribute to industry discussions.

STATEMENT OF POLICY

As a long-standing participant in the racing industry, I am committed to fostering growth, inclusivity, and strategic development within the Australian Turf Club (ATC). My platform is centred around four key priorities:

Youth Engagement and Participation

Ensuring the future of racing lies in engaging the next generation. I will advocate for programs that introduce younger people to racing through educational initiatives, internships, and partnerships with schools and universities. By making the sport more accessible and engaging, we can secure long-term interest and involvement in racing, creating a sustainable foundation for the future.

Encouraging Broader Participation

Racing thrives on diversity. While the role of women in the sport is growing, there is more that can be done to encourage participation from all groups, including women, without alienating current

stakeholders. I aim to promote a balanced approach, fostering pathways for women to take part in ownership, syndicates, and leadership roles, while supporting mentorship and networking opportunities for all participants in the sport. The goal is to enrich the racing community through inclusivity, ensuring a stronger, more dynamic industry.

Good Governance and Building Confidence

As a leader with extensive experience in governance, I understand the importance of transparency and accountability to foster member confidence. I will advocate for enhanced communication and stronger governance practices within the ATC to ensure all members are well-informed and engaged in key decision-making processes. This will ensure that the club operates with integrity and that members' voices are heard.

Strategic Growth for the Next 20 Years

The racing industry must plan for the long term, with an eye on growth and sustainability. I will work towards the development of a strategic plan that addresses infrastructure, innovation, and revenue diversification to keep racing competitive. Strengthening ties to regional communities, exploring international partnerships, and fostering innovation will be key components of a 20-year vision to ensure the ATC's continued success.

In summary, my vision for the ATC is built on the principles of youth engagement, broader participation, good governance, and strategic growth. By focusing on these pillars, we can create a more inclusive, transparent, and dynamic future for the racing industry, ensuring its success for decades to come.



CONTACT DETAILS

0421 668 485
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MEMBER TENURE

- » Member since 2003

NOMINATORS

- » David Campagnaro
- » David Kennedy

EMPLOYMENT

Partner, Allen Overy Shearman Sterling

QUALIFICATIONS AND EXPERIENCE

- » Bachelor of Business Administration, Bachelor of Laws (Honours), Master of Laws

EXPERIENCE

- » Partner - Allen Overy Shearman Sterling, 2020 - Current
- » Partner - Baker McKenzie, 2012 - 2020
- » My working life has been spent in private legal practice, first as a judge's associate and then in private legal practice in Sydney (and a stint in London).
- » These days, my practice focuses on finance and restructuring. My clients are a range of international and Australian financial institutions and corporates, along with restructuring/insolvency professionals. I have wide experience across a range of debt products and sectors - including real estate development and finance.
- » A number of client assignments have focused on the horse racing and breeding industries. Those projects have assisted me to develop a solid understanding of the racing and breeding regulatory environment.
- » Interests:
 - » My family have historically been country racehorse owners and breeders -
 - » there is evidence of me at racecourses in the Northern Rivers of NSW as an infant.
 - » I currently own interests in a range of horses in work at Warwick Farm, Goulburn and Flemington - and have previously had horses in work in Queensland and the Northern Rivers of NSW.

CURRENT DIRECTORSHIPS

- » Committee member - Bondi to Manly Walk Supporters
- » Kapsali Nominees Pty Ltd

OTHER MEMBERSHIPS/AFFILIATIONS

- » Member, Australian Turf Club
- » Member, Clarence River Jockey Club
- » Professional Member, Law Society of New South Wales
- » Professional Member, Law Society of England & Wales
- » Professional Member, Law Council of Australia - Business Law Section
- » Professional Member, Australian Restructuring Insolvency and Turnaround Association
- » Member, Turnaround Management Association
- » Member, Australian Institute of Company Directors
- » Member, Society of Notaries NSW

STATEMENT OF POLICY

I will be always thinking about the core purpose for the Club - acting as custodian of horse racing in Greater Sydney. The process around a mooted sale of Rosehill Gardens has seen a departure from that core purpose - and has brought difficulty for the Club's governance.

We need to turn that around - and we need a board that is up for the challenge. I am up for that challenge.

I will always be focused on three themes:

» Focus on the future: The board must have an inter-generational mind-set - existing members of 2024 are important, but so are the members of 2044. The Club has an opportunity to grow its appeal to families and younger adults. I do not see enough families on track, except on a Friday night at Canterbury in summer - the Club generally and Saturday race meetings particularly would benefit from more of the terrific energy generated at those Friday night meetings. Generating more of that energy on track is essential.

» A great experience: The environment for live entertainment is competitive. It is critical that the Club offers a "great day out". This goes for members (in terms

of amenities and privileges), punters (in terms of quality of racing and racetracks), connections, corporate attendees, and for the public. A day at the races needs to be special, no matter if you're in the public stand or the Director's room - everything we do needs to deliver on that objective.

» Financial performance: The financial performance of the Club needs to be sensibly profitable - prudent and high performance, without being heavily profit driven. Striking that balance is important to having the wherewithal to build for the future, while also supporting the wider racing industry, providing a quality (and good value) experience for members and being a quality employer (in order to attract and retain great people).

Turning those themes into immediate priorities:

» The board needs to set a sensible course for Rosehill. I am not in favour of a closure of the track - but understanding options for parts of the track to be a part of the wider redevelopment of Camelia is very valuable, and an exciting opportunity for the future of Rosehill. Working those options is an urgent and important task.

» In investigating options for Rosehill or other Club assets, the board along with senior management needs to actively and openly engage with members and key stakeholders (e.g. trainers). Building trust in the board with members and key stakeholders is critical to the Club's continuing success.

» Supporting management in focus on the raceday experience, attracting new people to our facilities with outstanding and "value" experiences.

» Continued investment in racing surfaces, training facilities and in the race program, to support our trainers and owners - and importantly to appeal to punters.

I look forward to renewal of the board's engagement with members and stakeholders - the future for the Club is bright if we work together.



AUSTRALIAN TURF CLUB

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